

# Campus Wide Business Managers Meeting June 4, 2024 1:30 – 3:00 pm

Please sign the sign-in sheet or put your full name and personnel number in the Zoom Chat for HR128 credit.

# Agenda

- Raaj Kurapati, Executive Vice Chancellor, COO-CFO
  - Financial Update
- Michelle Newman-Simpson, Assistant Director of Procurement
  - Procurement Services Update
- Mike Ebbs, Associate Vice Chancellor for Financial Strategy
  - DASH Update
  - Small Dollar Software Purchases



# UT Health Science Center FY 2024 Total Budget

Fund Group	F	Y24 Original	F۱	<b>/24 Probable</b>	Change \$	Change %
Unrestricted E&G	\$	351,696,402	\$	360,440,227	\$ 8,743,825	2%
Unrestricted Auxiliaries		4,109,816		4,125,312	15,496	0%
Subtotal: Unrestricted	\$	355,806,218	\$	364,565,539	\$ 8,759,321	2%
Restricted Funds		320,603,970		320,603,970	-	0%
Total Revenues	\$	676,410,188	\$	685,169,509	\$ 8,759,321	1%

# UT Health Science Center FY 2025 Total Base Budget – Proposed

Fund Group	F۱	/24 Probable	FY	25 Proposed	Change \$	Change %
Unrestricted Educational						
& General (E&G) Funds	\$	360,440,227	\$	370,248,181	\$ 9,807,954	3%
Unrestricted Auxiliaries		4,125,312		4,125,312	-	0%
Subtotal: Unrestricted	\$	364,565,539	\$	374,373,493	\$ 9,807,954	3%
Restricted Funds		320,603,970		322,067,910	1,463,940	0%
Total Revenues	\$	685,169,509	\$	696,441,403	\$ 11,271,894	2%

## **UT Health Science Center**

# FY25 Proposed Educational and General (E&G) Base Budget Summary

	ı	FY 2023-24		FY 2024-25		
Revenues	Pro	bable Budget	Pro	posed Budget	Change \$	Change %
Tuition & Fees	\$	92,718,335	\$	95,847,476	\$ 3,129,141	3%
State Appropriations		216,642,624		226,324,724	\$ 9,682,100	4%
Grants & Contracts		26,194,319		25,609,721	\$ (584,598)	-2%
Sales & Service		23,079,531		21,710,224	\$ (1,369,307)	-6%
Other Sources		1,805,418		756,036	\$ (1,049,382)	-58%
<b>Total Revenues</b>	\$	360,440,227	\$	370,248,181	\$ 9,807,954	3%

		FY 2023-24		FY 2024-25		
Expenditures & Transfers	Pro	bable Budget	Pro	posed Budget	Change \$	Change %
Total Expenses	\$	347,376,923	\$	357,297,954	\$ 9,921,031	3%
Total Transfers		13,063,304	\$	12,950,227	\$ (113,077)	-1%
<b>Total Expenditures &amp; Transfers</b>	\$	360,440,227	\$	370,248,181	\$ 9,807,954	3%

# FY2025 Budget Strategy

#### Goals:

- 1. Build Transparency around our Finances
- 2. Establish an Engaging and Collaborative Budget Process
- 3. Balance the Budget
- 4. Invest in our Future

# Balancing the Budget The Planning and Budget Council (PBC)

Develop broad appreciation for UT Health Science Center finances Recommend actions to balance the E&G budget for FY25



Raaj Kurapati Operations and Finance



Dr. Cindy Russell AFSA



Dr. Wesley Byerly Research



Dr. G. Nick Verne Medicine



Dr. Wendy Likes Nursing



Mike Ebbs Financial Strategy



George Ninan Financial Operations



PJ Koltnow Faculty Senate



Dr. Kristi Forman Staff Representative



Dr. Ken Tilashalski Dentistry



Melisa Moore General Counsel



Dr. Charlie Snyder Student Success



Dr. Reggie Frye Pharmacy



Andrew Roberts Financial Planning and Budget

# **Balancing the Budget**

## PBC Recommended Actions to Balance the Budget

#### **Expense Management**

- Exploring & implementing operational efficiencies (Finance & Ops. Reorg)
- 3.5% base budget across-the-board pullback
- 20% Carryforward balance pullback

#### **Revenue Generation**

- Operations & Maintenance formula-funding (under consideration by the State)
- F&A rate increase proposal
- A 2.9% across-the-board tuition increase



# **Balancing the Budget**

## **Summary of Actions**

Recurring Funds	Original Estimate	New Estimate	Variance
Operations & Finance Reorganization	\$ 1,000,000	\$ 1,000,000	\$ -
THEC (new) Formula Funding	\$ 1,500,000	\$ 720,000	\$ (780,000)
Tuition Increase (2.9% ATB)	\$ 2,500,000	\$ 1,250,000	\$ (1,250,000)
Base Budget Pullback (3.5%)	\$ 5,500,000	\$ 6,750,000	\$ 1,250,000
F&A Rate Increase	\$ 1,000,000	\$ -	\$ (1,000,000)
Total Recurring	\$ 11,500,000	\$ 9,720,000	\$ (1,780,000)

Non-Recurring Funds	Original Estimate			New Estimate	Variance		
Carryforward Pullbacks	\$	4,000,000	\$	7,000,000	\$	3,000,000	
Total Non-Recurring	\$	4,000,000	\$	7,000,000	\$	3,000,000	

Grand Total \$ 15,500,000   \$ 16,720,000   \$ 1,220,000
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# **Balancing the Budget**

Investments to Balance the Budget (\$14M)

#### **Base Budget Adjustments**

- Maintenance & Repair (\$3M)
- Safety & Emergency Management (\$1M)
- Staff Benefits Pool (2.5M)
- Utilities Costs (\$2M)
- Fee Waivers (1.5M)
- System IT Support (\$1M)
- Institutional Memberships (500K)
- Debt Service (\$1M)

#### **One-Time Support**

- Forensic Center (500K)
- Plough Center (\$500K)
- Food Service (\$250K)
- Bookstore (\$250K)

# Investments to move the Strategic Plan & Vision Forward

#### **Pillar 1: Engaging Communities**

- Increasing funding of need-based scholarships
  - \$1M UT Health Science Center Investment
    - · Leveraging internal investment to spur new philanthropic giving
- Through partnership with the City of Kingsport, building out the new Dental Clinic
  - \$6.5M State of Tennessee Investment

#### Pillar 2: Educational Excellence

- Fostering growth in Nursing (BSN, CRNA and Nurse Exec) and Health Professions (Path A Program)
  - o \$450K UT Health Science Center Investment
- Created the Office of Wellness
  - o \$300K UT System \$150K, UT Health Science Center \$150K
- Fund a competitive start-up package to recruit a high-level Dean of Medicine
- Investment in Basic Science Educators
  - o \$360K UT Health Science Center / Healthy Smiles (State)



# Investments to move the Strategic Plan & Vision Forward

#### **Pillar 3: Expanding Research**

Fund a competitive start-up package to recruit a high-level VC for Research

#### **Pillar 5: Developing Talent**

- Funding a 3% across-the-board increase for eligible faculty and staff
  - \$6.5M UT Health Science Center State Support
- Committed to funding faculty promotions
  - \$300K UT Health Science Center State Support
- Fully funding increases in health insurance premiums
  - \$2.1M State Support

### **Other Investments**

- Funding for System Charge Increase
  - \$270K UT Health Science Center Investment
- Slate Client Relationship Management Software
  - o \$150K UT Health Science Center Investment
- Communications and Marketing Operating Budget
  - \$100K UT Health Science Center Investment
- Additional investments will be considered through PBC based on funding availability

## **Investments in our Facilities**

#### **Committed Major Capital Projects:**

- Gross Anatomy Lab
  - \$29.6M State Support and UT Health Science Center
- NASH Atrium & 3rd Floor Renovation
  - o \$34M
- Holiday Inn Demolition
  - \$20M State and UT Health Science Center
- Jefferson Renovation
  - o \$11.5M
- Parking Fencing and Upgrades
  - o \$1.5M UT Health Science Center
- Preventive Medicine Relocation
  - \$500K UT Health Science Center Investment
- Library Investment
  - o \$250K UT Health Science Center Investment
- Other repair and maintenance investments based on needs

#### **Future Projects (Capital Outlay):**

- College of Medicine Building
  - \$300M UT Health Science Center and State Support
- Coleman Renovation
  - \$50M UT Health Science Center and State Support
- Parking Upgrades
  - \$20M UT Health Science Center (Auxiliary/P3)

# **Summary of FY25 Budget Actions**

#### **FY25 Operating Investments:**

- Balancing the Budget \$14M (Internal Reallocations)
- Compensation \$6.8M (State Support)
  - 3% Across the Board Raise 6.5M
  - Faculty Promotions \$300K
- Health Insurance Premium Increases
  - \$2.1M (State Support)
- Academic Investments
  - o Unrestricted Scholarships \$1M (UT Health Science Center)
  - o Faculty and other support \$960K (Internal Reallocations)
- Operating Investments
  - System Charges \$270K (Internal Reallocations)
  - Other \$250K (Internal Reallocations)

#### **Operating Investments:**

- Balancing the Budget \$14M
- New Investments \$11.38M
- Total = \$25.38M

#### **FY25 Capital Investments (new):**

- Gross Anatomy Lab
  - o \$29.6M (State Support)
- Jefferson Renovation
  - \$11.5M (State Support)
- Preventive Medicine Relocation
  - \$500K (UT Health Science Center)
- Parking Security Fencing
  - \$1.5M (UT Health Science Center Auxiliaries)
- Health Sciences Library
  - o \$250K (UT Health Science Center)

#### **Capital Investments**

Total = \$43.35M

# Investments to move the Strategic Plan & Vision Forward

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#### **Capital Investments**

■ Total = \$43.35M

# **Next Steps**

- 1. The FY25 Budget will be presented to the UT Board of Trustees in June
- 2. We will work to close out FY2024 without incurring additional deficits (F&O Reorganization, Balancing of Unit level budgets, etc.)
- 3. Work toward addresses the internal deficit, including chipping away at such as we work to close FY2024 out
- 4. PBC will reconvene in a few weeks to consider New Budget Model (a Hybrid RCM Budget Model)
- 5. Leverage DASH Functionality or look for an alternative Budgeting tool
- Consider our Indirect Cost Recovery Policy (F&A)
- 7. Work with System, THEC, and the State on a Formula mechanism to fund Operating costs
- 8. Develop and socialize our strategy to get funding for the new COM Interdisciplinary Building
- 9. Refine our overall financial strategy to ensure we address the accumulated internal deficit while continuing to invest in our future

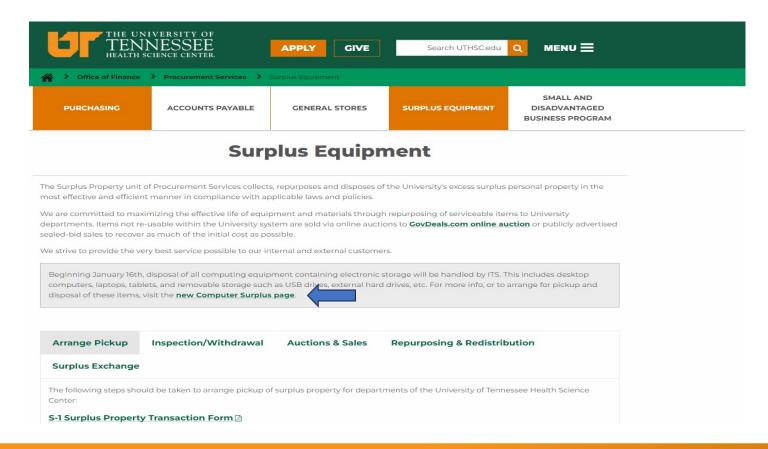
# Questions?

# Procurement Services Update

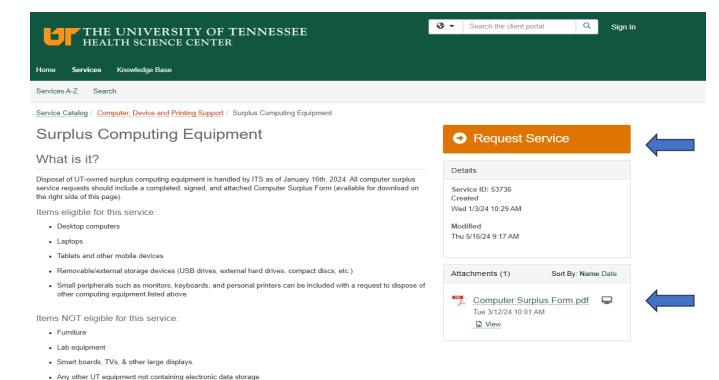
# Surplus

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# Surplus Computer Equipment



# Surplus Computer Equipment



# DASH Training/Conference Registration (Pcard)

- DASH training July/August 2024
  - Identify staff
  - Task-specific tailored training
    - Invoice processing
    - Travel expense creation
    - Reimbursement submittals
    - Purchasing
- Procurement Card Conference Registrations
  - FI0705 Travel
  - 4. Department (of Employee) pays via Procurement Card. 1. Departments may pay for an employee's conference registration fees with a procurement card only when (i) the conference is fully virtual; or (ii) when the conference is within a geographic range that will not require the employee to incur travel costs (other than mileage or parking).

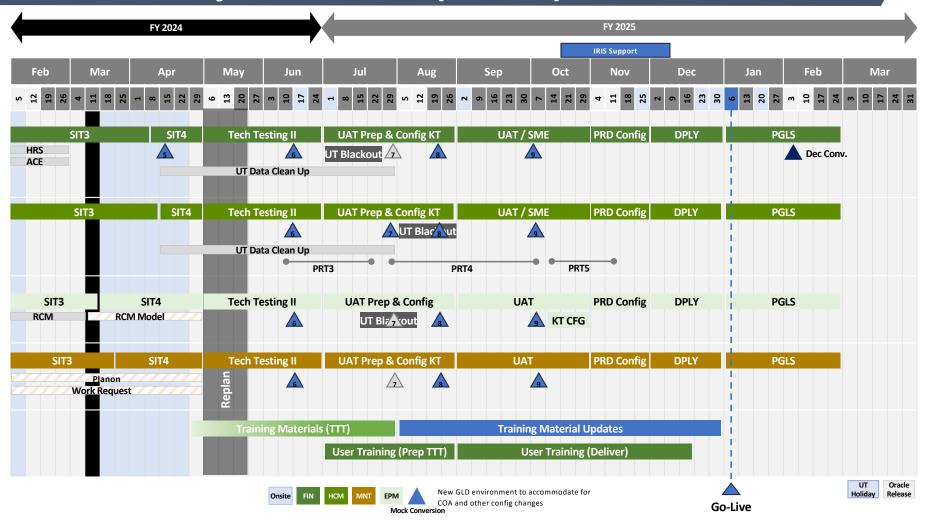
## Procurement / NCJs

- FI0405 Procurement Exceptions to the NCJ Requirement (if not subject to Fiscal Review)
  - Accreditation Services
  - Advertising (billboards, newspapers, social media, etc.)
  - Artist, Entertainers, Musicians
  - Hotels physically located outside of Tennessee
  - Guest Speakers
  - International Hotels
  - International Student Recruitment Services
  - Licenses to journals, databases, etc.
  - Maintenance Services for equipment and software from the original manufacturer or software designer
  - Medical Resident and Intern Agreements
  - Sponsored Projects for goods or services specifically identified in a sponsored project
  - Transactions with Government Entities
  - Utilities available from one source





## **Revised Project Timeline (DRAFT)**



# Small Dollar Software Purchases

## Small Dollar Software Purchases

- Purchases that are below RFP and bid levels
- Procured on either procurement card or invoice
- Must follow this process:
  - Contact IT and fill out technology review request form
  - Additional review may be conducted by Office of Compliance
  - If request is denied, reasons will be articulated to requestor
    - Denials can be appealed to the EVC, Finance and Administration and COO
- IT will catalog approved Software products
- Finance will audit procurement card and ledgers for compliance

Thank you for all the support and partnership in getting the performance evaluations and compliance training completed campus-wide!

Next Meeting: July 30, 2024 1:30 – 3:00 pm GEB A 102

Meeting materials will be posted on the CWMB webpage 48hrs after meeting.

