Appendix F UTHSC Strategic Map

The mission of the University of Tennessee Health Science Center is to improve the health and well-being of Tennesseans and the global community by fostering integrated, collaborative, and inclusive education, research, scientific discovery, clinical care, and public service.

UIHSC STRATEGIC MAP: FY 2018-2019 TO FY 2022-23 Α В Е D Align UTHSC **Educate outstanding** Grow the research Create areas of Increase visibility graduates who meet the portfolio focusing on clinical prominence and recognition of resources with needs of the state and its targeted areas while expanding **UTHSC** contribution areas of excellence communities outreach Expand and strengthen Provide necessary Develop and implement Engage stakeholders, Create and maintain facilities 1 team-based Interprofessional infrastructure for research and community-based and statewide including alumni, to be to stimulate learning, scientific educational experiences scholarship clinical and outreach programs legislative advocates for UTHSC discoveries, and research Cultivate and sustain effective Promote UTHSC as a positive Enhance connections between educational models and Strengthen and expand the and necessary entity in Increase collaboration across 2 researchers at various technologies to enhance student University Clinical Health Brand healthcare, education, research, UT translational stages (TO to T4) learning and engagement and clinical practice Foster student wellness and Create a collaborative research Offer special events and Optimize productivity and network across, disciplines, resilience to prepare them for Expand the scope and quality 3 initiative to promote health alignment of faculty, staff, lives and careers as health colleges, campuses, universities, of integrated clinical practice within the community students, and administration professionals hospitals and industry Prepare graduates to Build and sustain a understand and address the philanthropic culture across 4 social determinants of health in UTHSC, alumni, and external stakeholders the communities we serve Develop leaders at all levels of 5 Recruit and retain faculty and staff through development, support, and mentorship the institution Foster and sustain a diverse and inclusive culture where we respect and engage all members of the 6 UTHSC community. Expand and strengthen key community and other partnerships F Strengthen organizational effectiveness and adaptability through a focus on a culture of excellence across UTHSC G including staff, faculty, and administration