

UTHSC ADVISORY BOARD MEETING

DATE:	November 17, 2021	via Zoom
DAY:	Wednesday	
TIME:	2:00 PM	Memphis, TN

AGENDA

1. Call to Order and Roll Call..... Dr. Wenk
2. **ACTION:** Approval of Minutes from May 12, 2021 Meeting..... Dr. Wenk
3. Chancellor’s Report..... Dr. Schwab
 - a. Fall Semester Report
 - b. State of the University
4. FY 2023 Tuition Background Information..... Mr. Ferrara
5. Other Business..... Dr. Wenk
6. 2022 Meeting Schedule – all meetings scheduled for 1:00PM to 4:00PM
 - a. January 12th
 - b. May 11th
 - c. August 10th
 - d. November 9th
7. Adjournment Dr. Wenk

*Dates being
coordinated*

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AGENDA ITEM SUMMARY

Item #2: May 12, 2021 Meeting Minutes

Type: Action

Presenter: Dr. Wenk

Present:

Board Members:

Dr. Philip Wenk, *Chair*
Dr. Terry Cooper (Faculty)
Honorable Mark Norris
Dr. Natalie Tate
Dr. Michael Ugwueke
Ms. Leah Burns, *Incoming Student*
Ms. Sonali Demla

Staff:

Dr. Steve Schwab
Mr. Anthony Ferrara, *Secretary*
Dr. Kennard Brown

Dr. Cynthia Russell
Mr. Love Collins

Deans:

Dr. Wendy Likes
Dr. James Ragain
Dr. Scott Strome
Dr. Steve Alway
Dr. Don Thomason
Dr. Marie Chisholm-Burns

Dr. Steven Goodman

Guests: Members of the HSC community and public were invited to participate in the Zoom broadcast

1. Call to Order and Roll Call

Dr. Wenk called the meeting to order at 1:03 PM and Mr. Ferrara confirmed all board members were in attendance with the exclusion of Sonali Demla who later joined the meeting.

2. Action

Dr. Ugwueke moved approval of the Minutes for the January 13, 2021 meeting were approved and Dr. Cooper seconded. The minutes were unanimously approved.

3. Chancellor's Report

- Spring Semester Report
 - Financial Overview – this is a very strong budget year from the state with the permanent restoration of operating budget; 4% raise for faculty and staff; new capital and multiple capital maintenance projects were funded and GME state-funded primary care positions were created for UTHSC/ETSU.
 - Tuition (in general) is frozen this year to keep costs down for students.
- Return to Campus – Many of our programs begin in July and August and the on-campus plan is pending Shelby County and city of Memphis guidelines. Clinical procedures have not changed and are still being held in person according to COVID guidelines.
- Facilities Update –
 - Delta Dental Building is under construction;
 - Administration and College of Nursing have relocated to Mooney and Crowe Buildings respectively;
 - half of the departments in Speech Pathology and Audiology in Knoxville have moved into their new facility and the build out will continue until next year to get them fully into the building;
 - Rural Dental D-4 clinics are in full swing expanding our reach throughout the state and
 - the mixed use development of 10 acres of land adjacent to campus is underway with the lease of the land and the RFP to develop housing for students, faculty and staff.
- Academic Programs:
 - Research grants and contracts growth has been consistent since 2017 and the projection for 2021 is to exceed a record breaking \$120 million.
 - On-time graduation rate (despite COVID) is 96% in graduate programs and 95% when incorporating baccalaureate programs. First attempt board pass rate is stellar at 97% overall with 100% in Medicine Step 1 and Nursing BSN accelerated program. Growth in residents and fellows across multiple campuses makes it our largest and most diverse group.
 - New academic programs in Nursing, Medicine and Pharmacy will be presented later in detail. The College of Health Professions will add a new BS program and is actively looking at developing other doctoral programs.
 - Day of Giving Campaign Summary (presented by Mr. Love Collins) – This was an inaugural Day of Giving event for our campus and thanks was extended to all who participated. Goal for this year (measuring participation) was set for 500 gifts in 24 hours and, at the conclusion, received over 700 gifts totaling to date \$579,132. Chancellor will send out follow-up message to over 13,000 alumni and campaign participants to seed donations for next year's campaign. The fundraising goal for the year was set for \$14.8 million and is currently at \$13.9 million with seven more weeks to go. Annual giving goal was \$1.6 million and have raised \$2 million to date.

Follow-up discussion:

- Dr. Cooper inquired if the board would have an opportunity to tour Mooney Building. Dr. Schwab anticipates that the next meeting will be in-person and a tour of the quad and a view of Delta Dental Building construction and demo of the mixed-use development area can be scheduled during this meeting.

Dr. Wenk thanked Dr. Schwab for everything the campus has accomplished during this past year in the midst of COVID.

4. Review of Accelerated Programs

- **College of Medicine Primary Care Pathway** (presented by Executive Dean Scott Strome)
 - Benefits for this three-year curriculum program include increasing the number of primary care physicians, attracting the highest quality candidates, retaining these students as residents and physicians in Tennessee and the ability to reduce student debt. Three-year curriculum students must be admitted to the four-year program, interview for the three-year program and be pre-identified for primary care. In the long term, it is hoped additional subspecialties can be added to this pathway. For the inaugural class, eight offers have been extended – 6 Tennessee residents and 2 non-residents. With the three-year curriculum, entry comes with conditionally guaranteed position in UTHSC residency, an opt out option, maintenance of a 50% percentile GPA compared to four-year class and close monitoring to ensure academic and professionalism goals are met.

Follow-up discussion:

- Dr. Ugwueke inquired regarding the diversity breakdown of incoming class. Dr. Strome explained this is a focus he has worked on since he started. To that end, the admissions committee has been completely revamped and have hired Dr. Claudette Shephard as the college's Associate Dean of Equity, Diversion and Inclusion. The number of students of color have increased from 6 to 12, and yet, while increased, this number can be improved. Dr. Ugwueke commended Dr. Strome on their efforts.
- Dr. Tate inquired regarding the opt in/out component. Dr. Strome explained that there are two times that the student can opt in. Most students opt in or out at the end of their first year with a much smaller percentage opting in or out at the end of their second year. Dr. Tate commended Dr. Strome for this program and addressing the need for primary care physicians.
- **College of Nursing Accelerated BSN Program** (presented by Dean Wendy Likes)
 - Goals of the program are to expedite and increase nursing workforce and to identify a different type of student than normally found in traditional programs. Attributes of the program are that it is a 12-month program (3 trimesters) with bi-annual admission and is a concept- vs. content-based curriculum. Inaugural cohort graduated in August 2020 with 100% NCLEX first-time Board Pass rate. There is also a traditional BSN program that has been approved and will begin in Fall 2022. Currently on pace for a 90% graduation rate for the baccalaureate program (significantly higher than the national average).

Follow-up discussion:

Dr. Ugwueke and Dr. Wenk commended Dr. Likes on new program and addressing the need for nurses. Dr. Schwab also congratulated Dr. Likes and the College of Nursing on ranking 26th in USNWR for its Doctoral College of Nursing.

- **College of Pharmacy Immersive PharmD Accelerated Track (ImPacT) Pathway Program** (presented by Dean Marie Chisholm-Burns)
 - Attributes of the program can be summarized by the acronym SCRIPT – Student Debt Reduction; Choice Augmentation; Recruiting Enhancement; Increase Student Access; Program Quality and Transformative. With this pathway, a PharmD program can be completed in three years. This program does not reduce the required number of hours but is achieved in an accelerated manner by shortening breaks and redistributing classes. Participants are required to complete didactic education on the Memphis campus and can exit out of the three year pathway and fall back into the four year pathway. This program will be offered to 10-25 students matriculating in August 2021 and will not increase class size. COP has worked hard to increase minority population, currently at 36%.

Follow-up discussion:

Dr. Tate commented regarding preferential treatment of incoming students with undergraduate degree to ensure a level of maturity.

Dr. Ugwueke applauds the university for the use of the accelerated programs and particularly as it addresses the reduction of student debt and the ability to have students to graduate earlier.

Dr. Schwab congratulated Dr. Chisholm-Burns on the USNWR ranking of 20th College of Pharmacy in the nation as well as 14th in the nation for federal research dollars brought in.

5. ACTION: Proposed Pharmacy IMPACT Fee

For board approval, the university is proposing a fee of \$2500 per semester fee for students in the ImPacT program. Over the 5 semesters of the program students would pay \$12,500; however, there will be a reduction in living costs and \$10,000 less of tuition with the elimination of the 4th year. This fee was motioned by Dr. Tate and seconded by Dr. Cooper and approved by the board unanimously.

6. ACTION: Proposed FY 2022 Budget Review and Approval

- Incremental State Funding - 4% salary increase (3% market increase with 1% for merit pools; minimum rate to \$16/hour), benefits cost increase and operating cost increase.
- Tuition/Enrollment – there is no increase in general tuition rate. Incremental revenue received from COD (Dental Hygiene), COM (3 Year Curriculum) and COP (3 Year ImPacT Pathway) students.
- Infrastructure – Increases will be used to replenish reserves, cover operations of new areas in Mooney and Crowe buildings, lease costs in Knoxville for Pharmacy and Audiology and Speech Pathology, and to fund projects for IT Services, library acquisition costs and core research labs.
- FY 2022 Proposed Current Operating Budget of \$633,831,400 presented to Advisory Board for approval to be submitted to the UT Board of Trustees. It was moved by Dr. Cooper and seconded by Dr. Ugwueke with unanimous Advisory Board approval.

7. Other Business

Dr. Wenk announced that it is anticipated that the next Advisory Board meeting will be held in person on August 11. It is also anticipated that the Board will have a campus tour at that time. Dr. Wenk announced that he has a meeting with the Commission of Health (Dr. Lisa Pearcy) next week (and hopefully with the governor in the future) for project Save Our Smiles to create at least 10 fully loaded scholarships plus expenses (\$250-\$300K) for each student. Participants would be directed to a health department or any other rural community woefully short on dentists.

A thank you was extended to Sonali Demla for her service over the past year to the Advisory Board. Leah Burns (COP student) was welcomed to the board and will be the new student representative on the board as the incoming SGAEC president.

8. Adjournment

Dr. Wenk adjourned meeting at 2:28 PM.