

# Advisory Board Meeting

## Minutes

### UTHSC ADVISORY BOARD MEETING

DATE:	May 10, 2024	Mooney Library
DAY:	Friday	875 Monroe Avenue
TIME:	11:00 AM	Memphis, TN

### UTHSC ADVISORY BOARD MEETING Friday January 12, 2024

#### MINUTES

##### *Present:*

##### Board Members:

Dr. Philip Wenk, *Chair*  
 Dr. Natalie Tate  
 Ms. Corinne Gibson (Student)  
 Dr. Richard Smith (Faculty)  
 Dr. Randall Davis  
 Dr. Josh Wayman

##### Staff:

Dr. Peter Buckley  
 Mr. Raaj Kurapati  
 Dr. Cynthia Russell  
 Dr. Wesley Byler  
 Mr. Paul Wesolowski  
 Ms. Brigitte Grant  
 Ms. Vikki Massey  
 Ms. Chandra Alston

##### Deans:

Dr. Nick Verne (Interim)  
 Dr. Donald Thomason  
 Dr. Wendy Likes  
 Dr. Stephen Alway

*Guests:* Members of the HSC community and the public were invited to participate either in person or via webcast.

#### **1. Call to Order and Roll Call**

Dr. Wenk called the meeting to order at 12:30 pm. Mr. Kurapati completed the roll call and noted that Dr. Ugwueke was absent.

#### **2. Approval of Minutes from August 11, 2023**

There was no motion or second for approval of the minutes, Dr. Wenk approved the minutes.

#### **3. Special Presentation**

Chancellor Buckley took the time to recognize the 50-year partnership that UT Health Science Center has with Erlanger that resides in Chattanooga, Tennessee. Dr. Haynes took a moment to introduce Jim Coleman and Rob Maloney, as well as share a few details of the partnership over the past 50 years. Erlanger is the only level one trauma center in that region, that hosts 130 medical students annual at Erlanger. Dr. Haynes presented Mr. Coleman with a certificate for the 50-year partnership. Mr. Coleman shared his remarks and thanks for this amazing partnership and looking forward to the many years ahead. Mr. Maloney expressed his remarks and stated that Erlanger would not be the same without this

great partnership. Dr. Wenk shared his remarks and provided his thanks for the great dedication over the years.

Chancellor Buckley took the time to recognize Dr. Wenk for his profound impact he has had on our institution and the entire state of Tennessee. Dr. Wenk shared his thanks for the recognition and stated that while he is retired from Delta Dental of Tennessee, he will be over their charitable foundation, and you will still have him around for a while. Ms. Rodriguez, a D3 Student, and a recipient of the Delta Dental of Tennessee Scholarship shared a few remarks. Ms. Rodriguez shared the many thanks of the generosity that Dr. Wenk and Delta Dental of Tennessee have provided to her and her fellow classmates. Ms. Rodriguez also took a moment to share thanks on behalf of everyone in the College of Dentistry for the new Delta Dental of Tennessee Building. Dr. Wenk and Chancellor Buckley thanked Mia for her kind words.

#### **4. Chancellor's Report.**

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Chancellor Buckley started his presentation with sharing the recent development of the UT Health Science Center Cabinet team comprised of several members of the leadership team across the campus. Chancellor Buckley also shared the recent achievements and changes to our team across the state of Tennessee. Dr. Trey Eubanks has been named the President of Le Bonheur and Dr. Keith Grey has been named the President of the UT Medical Center Knoxville. Regarding the College of Medicine, Dr. Robert Craft has been named the Dean of the College of Medicine Knoxville, Dr. James Haynes has been named the Dean of the College of Medicine Chattanooga, and Dr. Brian Wilcox has been named Associate Dean of Clinical Affairs and Graduate Medical Education for the College of Medicine Nashville. Chancellor Buckley also shared that on February 1, 2024, the Chief Wellness Officer Dr. Jessi Gold will be joining the UT System and will be station on the UT Health Science Center Campus reporting to Paul Wesolowski the VC for Strategic Partnerships. Dr. Gold is a talented psychiatrist with outstanding an education from Yale, Stamford, and Washington University. Chancellor Buckley also shared with the board the ongoing and upcoming recruitments of three positions: the VC for Research, Dean College of Dentistry, and Executive Dean, College of Medicine. In 2024 we've reorganized and broaden our meeting structure with the development of the University Council, which is the focus topic of communication. This University Council represents a statewide presence as well as faculty, staff, students, and other leaders. Other teams that have been developed include the Executive Leadership Team, Leadership Council, and Chancellor's Cabinet. Chancellor Buckley also spoke on the 15 Leadership Observations for our Aspirational Culture (Please see PowerPoint for specific details of each 15).

- **College Updates**

- **Dentistry:** Dr. Triplett spoke on the groundbreaking of the new dental clinic training site in Kingsport, Tennessee. The remodel construction is estimated to start January 18, 2024, with the goal to have a floss cutting by the end of July 2024. Fourth year dental student rotations will start at the Kingsport dental clinic training site in August 2024. Dr. Triplett also took a moment to speak on the transition of moving the General Practice Residency that is in Knoxville, Tennessee with the Graduate School of Medicine to the College of Dentistry. The incoming residents who will start in July 2024 will be the first College of Dentistry cohort. Lastly, Dr. Triplett stated that the college is looking to pursue a clinic rotation site in Savannah, Tennessee. The college has a benefactor who is willing to purchase the land and build a clinic that has an attached living area for

the students on their rotation. Regarding the College of Dentistry Strategic Plan, Dr. Triplett discuss the efforts the college is making in all five pillars of the University's Strategic Plan. Please see the PowerPoint for specific details but also note that in 2023 the college had a 93% patient satisfaction, 87% faculty satisfaction rate, and 100% pass rate on the Integrated National Board Dental Exam. Also, Dr. Owosho in the college received a \$325k grant for clinic trials of a salivary diagnostic test for oral CA.

- **Remarks:** Dr. Wayman asked what the duration is for the clinic rotations that are offsite. Dr. Triplett expressed those rotations last two weeks and the college provides transportation and housing for the students.
- **Graduate Health Sciences:** Dean Thomason spoke on the recent college award, a \$47k award for eight projects that are in the second round of independent research funding with one of the projects already being in the IP disclosure and patent evaluation process. Dean Thomason also took a moment to talk about the recent three-minute thesis competition with the winner going to the Council of Southern Graduate Schools regional competition in March 2024. On December 7<sup>th</sup>, the internship recognition and industry lunch was held to help increase awareness of student internship opportunities. On December 19<sup>th</sup>, the Postdoc Research Showcase was held, and Dr. Paul Rhyne from the Bill and Melinda Gates Foundation Research Institute was the keynote speaker for the event. Lastly, Dean Thomason spoke on the pathway program with Elizabeth City State University and the currently developing programs with UT Martin and UT Southern. Regarding the College of Graduate Health Science Strategic Plane, Dean Thomason discussed the efforts that the college is making in all five pillars of the University's Strategic Plan. Please see the PowerPoint for specific details.
- **College of Health Professions:** Dean Alway spoke on the reaccreditation of the Doctor of Physical Therapy degree and the self-study that will be submitted to the accrediting body, with the campus visit from the site team being scheduled for late spring semester 2024. The recruitment for Psychical Therapy has concluded with letters of acceptance already sent. The new Pathologist's Assistant program is increasing the incoming student cohort for January 2024; therefore, an offer has been extended to a faculty candidate to support the teaching and research mission for this program. Dean Alway took a moment to speak on the college's grant applications, with forty-seven grant applications being submitted which totaled over \$18.4 million. The calendar year of 2023 ended with a \$2.4 million grant that was awarded to Drs. Schwarz, McCarthy, and Finke in the department of Audiology and Speech Pathology. Regarding the College of Health Professions Strategic Plan, Dean Alway discussed the efforts that the college is making in all areas of the University's Strategic Plan. Please see the PowerPoint for specific details but also note that the college has formed five groups to align with the strategic plan, each workgroup balanced of faculty and staff.
- **College of Medicine:** Interim Dean Verne spoke on the recent events, faculty, community engagement, and awards in the college. Recently the college held the Gold Graduate Alumni Homecoming, the Alumni Cocktail Reception, and the Board of Visitors Meeting that will be held on February 9, 2024. Dr. Haw Won Shin was named the UT Health Science Center Murphey Professor of Excellence in Neurology and the Chair of Neurology on January 2, 2024. Interim Dean Verne also shared that on November 9, 2023, that the college had the ShelbyCares

Ribbon Cutting. Lastly Interim Dean Verne shared with the board the college's awards and that Dr. Panda was awarded the 2023-2024 American College of Physicians Award for Outstanding Contributions to improving Well-Being and Professional Fulfillment in Internal Medicine. Regarding the College of Medicine Strategic Plan, Interim Dean Verne discussed the efforts that the college is making in Pillar 2 of the University's Strategic Plan. Please see the PowerPoint for specific details.

- **Remarks:** Dr. Tate asked how many students were in the Physician Assistant program class that was just welcomed. Dr. Verne stated that there's approximately 30 students in that class.
- **College of Nursing:** Dean Likes spoke on the recent grant submissions in the college which are up 100% over the previous year. The college received two grants from HRSA, one four year \$4 million to increase the number and diversity of nurse-midwives in the Delta and one three year \$1.5 million to increase simulation in nursing education. Also, the college received a \$364k grant from the US Department of Agriculture for the expansion of the sickle cell education for frontline health care providers. Dean Likes shared that the College's BSN program is now fully deployed with six simultaneous cohorts with 2 in the ABSN program and 4 in the TBSN program. It was also shared that the College's enrollment grew by 27.6% in 2023. Lastly Dean Likes shared with the board the specific details of enrollment in fall 2023; 198 new students which included 92 DNP, 64 ABSN, 28 TBSN, and 14 certificates. Regarding the College of Nursing Strategic Plan, Dean Likes discussed the efforts that the college is making in the 4 pillars of the University's Strategic Plan. Please see the PowerPoint for specific details.
- **College of Pharmacy:** Dr. French spoke on the recent news of faculty, staff, and students. Dr. French first spoke on faculty and staff news first. Two faculty members, Drs. Shelton and Franks were named the distinguished Fellows in the Pharmacy Academy at the NAP. Professor Emeritus and previous Interim Dean Bradley Boucher received the Paul F. Parker Medal for Distinguished Service to the Profession of Pharmacy at the 2023 annual American College of Clinical Pharmacy meeting. Dr. French also shared that the UTMC and UT Health Science Center Pharmacy Residency was named TPA Health-Systems residency program of the year. Lastly, regarding faculty and staff news Dr. French shared that Dr. Wang who is the Vice Chair of Research and Professor in Clinical Pharmacy and Translational Science was awarded a five-year \$1.54 million NH grant. Dr. French also spoke on recent student news. Over 220 students and alumni attended the college reception for the American Society of Health System Pharmacist where 13 students presented their research posters and 95 P4 students registered for the residency match program. Jahlyn Hayes a P2 student was awarded one of five 2023 CVS Health Minority Scholarships from AACP and Diego Benavides a P3 student was selected as one of the students in the AACP inaugural Aspiring Academics class. Regarding the College of Pharmacy Strategic Plan, Dr. French discussed the efforts that the college is making in the 5 pillars of the University's Strategic Plan. Please see the PowerPoint for specific details.

## **5. Strategic Plan Update/ Access and Engagement**

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Chancellor Buckley shared an update on the Strategic Plan that was developed in 2023, implemented in 2024 will go through the year 2028. The vision statement is only four words, “Healthy Tennesseans Thriving Communities”. Chancellor Buckley shared the recently released statistics for the state of Tennessee, with Tennessee being ranked 3<sup>rd</sup> to last in healthiest states and the highest state with opioid use. Chancellor Buckley shared his gratefulness to all involved but especially Dr. Russell for leading the development of the UT Health Science Center Strategic Plan. Chancellor Buckley also broken down each pillar and shared with early wins of each. Please see the PowerPoint for specific details of the early wins in each pillar; however, a few are listed below. From Pillar 1, “Engaging Communities” currently exploring a partnership with West Tennessee Health in Jackson, Tennessee. In Pillar 2, “Educational Excellence” a Chief Wellness Officer has been hired and will jointly be a part of UT Health Science Center and UT System. From Pillar 3, “Expanding Research” currently actively recruiting the next VC of Research. From Pillar 4, “Advancing Health” partnering with the VA to expand GI services and Dental services. From Pillar 5, “Developing Talent” philanthropy and marketing/branding are being focused on with philanthropy being on the rise.

Dr. Russell took a moment to share more details on the Strategic Plan post approval from the Board of Trustees. In October 2023, post approval a retreat was set, and everyone came together for a day to discuss and grow the strategic plan. The main take away was that we must take our changes statewide and not just Memphis centric. At all meetings campus wide, we are making the Strategic Plan a priority and an agenda item. The colleges and units across the campus are working on their strategic and/or operational plans that go with the University Strategic Plan. The Pillar Champions are meeting monthly, while task forces and workgroups are being developed.

Dr. Wesolowski shared that we are going to recognize opportunities as they appear. We are going to use our new leaders to offer new and refined perspectives for our Strategic Plan. We are going to take the strategic and operational plans to drive the financial, capital planning, and philanthropic strategies. The main focus is to gain prominence as a state-wide academic health sciences institution that serves the entirety of the State of Tennessee.

Chancellor Buckley shared the great philanthropic work that has been happening at UT Health Science Center. Chancellor Buckley expressed his gratefulness of Ms. Grant’s leadership since her start back in May 2023. During the transition of leadership, we raised over \$29 million. We’ve seen an increase in our internal giving with employee giving, as well as a lot of friends raising across the state of Tennessee which we continue to do. Chancellor Buckley provided a brief overview of the 2023 Giving Day Campaign, where we raised \$635,674.00 with 1,353 donors of which were 359 new donors! Regarding branding for our institution, we are emphasizing the UT in UTHSC and moving towards using UT Health Science Center, with promoting our new vision as well. We’ve updated our email signatures, PowerPoint templates, stationery, and more.

- **Remarks:** Dr. Wenk shared he would encourage that philanthropic support needs to start with the board to help encouraging others to give. Every member of the board should be making an annual donation!

## **6. Other Business / Feedback and Discussion**

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Dr. Wenk expressed how impressed he is with the presentations from the leadership and college, and it amazes him the accomplishments each of the colleges and units are making. Dr. Wenk expressed how it the focus of each college to bring health care to the rural areas where there are healthcare disparities, kudos from his standpoint. Dr. Davis, agreed with Dr. Wenk's remarks and how exciting it is to hear what is going on at UT Health Science Center and impressed by all that is happening. Dr. Wayman shared he is always impressed with the great work and leadership at this university that teaches students and helps change the outcomes of healthcare in the state of Tennessee.

Chancellor Buckley shared that the State of the University address for UT Health Science Center will be held on February 16<sup>th</sup> in the Mooney Library and livestream. President Randy Boyd will have the UT State of the University address on February 8<sup>th</sup> which will be livestreamed from Nashville.

## **7. Meeting Schedule**

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- May 10, 2024
- August 9, 2024
- November 8, 2024

## **8. Adjournment**

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The meeting concluded at 2:12pm.