

Strategic Planning Report - 2016-2017
Unit: Office of Research
Administrative Lead: Steve Goodman, VCR

Strategic Priority	Initiative	Accomplishments
Strategic Priority A: Educate Outstanding Graduates Who Meet the Needs of the State & Its Communities	For Research	Part of the Operational Strategic Plan for Research
Strategic Priority B: Grow the Research Portfolio Focusing on Targeted Areas	I. Vision II. Infrastructure	<p>Vision</p> <ul style="list-style-type: none"> • Stimulated collaborative research utilizing the UTHSC, UT, and UT-UAMS Collaborative Research Network (CORNET) Awards. • Created the Clinical Trials Network of Tennessee (CTN2) • Started the Implementation of the Operational Strategic Plan for Research with the VCRs Research Cabinet. • The Associate VCR for Global Partnerships led the establishment of research relationships with Harbin Medical University and Sichuan University/West China Hospital. This led to the creation of our first Global CORNET Awards • Hired an Associate VCR for Industry Relations who helped guide #6. • Signed an agreement related to Drug Discovery and Development with the Southern Research Institute (SRI). This led to our first joint UTHSC-SRI CORNET Award in Drug Discovery and Development. • Established a relationship with Sichuan Revotek on the production and testing of 3D Bioprinted blood vessels. • Hired a new Director of the Regional Biocontainment Laboratory (RBL). Established a related Institute for Host-Pathogen Systems. • Operationalized the UTHSC Clinical Trials Governance Board and created its website. <p>Infrastructure</p> <ul style="list-style-type: none"> • Established the Office of Scientific Writing • Associate VCR for Cores led the establishment of pricing, oversight committees and annual review of research cores. • Established a new Office of Research Website • Unified Pre and Post Award into a new Sponsored Programs Office under the Office of Research. • Provided the Elsevier Pure Platform to UTHSC Researchers. • Streamlined IACUC policies and procedures for the review of protocols, and amendments to existing protocols. Also, derived. Established new training processes for IACUC committee members.

		<ul style="list-style-type: none"> Began the unification of all existing pre- and post- award sponsored programs function under the Office of Research. This included instituting a search for a new Associate VCR for the Office of Sponsored Programs. Completed the reorganization of the LACU. This included the development of a new training program for staff, as well as a facility Quality Assurance Program. Hired a new Director for Research Safety Affairs.
Strategic Priority C: Create Areas of Clinical Prominence While Expanding Outreach		1. Created the Clinical Trials Network of TN (CTN2).
Strategic Priority D: Increase Visibility & Recognition of UTHSC Contribution	For Research	<ol style="list-style-type: none"> Publish the Research Rainmaker Quarterly News releases and Articles written by Office of Research Marketing
Strategic Priority E: Align UTHSC Resources with Areas of Excellence	Research Areas of Excellence	<ol style="list-style-type: none"> The VCR and his Research Cabinet have created an Implementation plan for years one and two of the Strategic Plan for Research. The VCR and Implementation Plan Leaders have been operationalizing this plan.
Strategic Priority F: Expand & Strengthen Key Community & Other Partnerships	In Research	Part of the Operational Strategic Plan for Research
Cross Cutting Priority 6: Recruit & Retain Faculty, Staff & Students Through Development, Support & Mentorship	For Research Faculty, Post-doctoral fellows and Students	Part of the Operational Strategic Plan for Research
Cross Cutting Priority 7: Continue to Increase Diversity	In Research	Part of the Operational Strategic Plan for Research
Cross Cutting Priority G: Increase Strategic Integration Across UTHSC	In Research	Part of the Operational Strategic Plan for Research
Cross Cutting Priority H: Strengthen Organizational Effectiveness & Adaptability Through a Focus on a Culture of Excellence Across the Institution Including Staff, Faculty & Administration	In Research	Part of the Operational Strategic Plan for Research